

CABINET

| Date of Meeting | Tuesday, 16th February 2021 |
|-----------------|--|
| Report Subject | Revenue Budget Monitoring Report 2020/21 (Month 9) |
| Cabinet Member | Cabinet Member for Finance |
| Report Author | Corporate Finance Manager |
| Type of Report | Operational |

EXECUTIVE SUMMARY

This monthly report provides the latest detailed revenue budget monitoring position 2020/21 for the Council Fund and Housing Revenue Account for the financial year and presents the position, based on actual income and expenditure, as at Month 9. This report projects how the budget would stand at the close of the financial year if all things remain unchanged; it also takes into account the latest position on Welsh Government Emergency Grant Funding announcements.

The projected year end position, without new actions to reduce cost pressures and/or improve the financial return on efficiency planning and cost control is:

Council Fund

- An operating surplus of £0.372m (excluding the impact of the pay award which will be met by reserves), which is a favourable movement of £0.102m from the surplus figure of £0.270m reported at Month 8.
- A projected contingency reserve balance as at 31st March, 2021 of £1.787m

Housing Revenue Account

- Net in-year revenue expenditure forecast to be £1.641m lower than budget
- A projected closing balance as at 31st March, 2021 of £3.814m

As reported in previous reports and to assist with mitigating the overall projected overspend the following measures were introduced from Month 5:-

- 1) All non-essential spend be reviewed and challenged with a view to ceasing/delaying where able and
- 2) Further Portfolio Management Team challenge of recruitment to vacancies i.e. ceasing/delaying.

| RECO | RECOMMENDATIONS | |
|------|--|--|
| 1 | To note the overall report and the projected Council Fund contingency sum as at 31 st March 2021. | |
| 2 | To note the projected final level of balances on the Housing Revenue Account (HRA). | |
| 3 | To approve the carry forward requests included in paragraph 1.22 | |

REPORT DETAILS

| 1.00 | EXPLAINING THE MONTH 9 POSITION |
|------|--|
| 1.01 | Council Fund Projected Position |
| | The projected year end position, without mitigation to reduce cost pressures and improve the yield on efficiency planning, is as follows: |
| | An operating surplus of £0.372m (excluding the impact of the pay award which will be met by reserves) |
| | A projected contingency reserve available balance as at 31 March 2021 of £1.787m. |
| | To assist with mitigating the overall projected overspend the following measures have been introduced:- |
| | 1) All non-essential spend is being reviewed and challenged with a view to ceasing/delaying where able and |
| | Introduction of a vacancy management process to consider new recruitment requests |
| | The outcome of this work is shown within the report and will continue as part of the robust challenge of the future monthly monitoring position. |

| 1.02 | Table 1. Projected Position by Portfolio | | | |
|------|---|---|---|---|
| | The table below shows the projected position by portfolio: | | | |
| | Portfolio/ Service Area | Approved Budget £m | Projected Outturn £m | In-Year Over / (Under) spend £m |
| | Social Services | 68.465 | 68.629 | 0.164 |
| | Out of County Placements | 11.940 | 12.571 | 0.631 |
| | Education & Youth | 8.770 | 8.174 | (0.596) |
| | Schools | 98.728 | 98.728 | 0.000 |
| | Streetscene & Transportation | 30.650 | 31.446 | 0.796 |
| | Planning & Environment | 5.762 | 6.071 | 0.310 |
| | People & Resources | 4.491 | 4.350 | (0.141) |
| | Governance | 9.193 | 9.112 | (0.081) |
| | Strategic Programmes | 4.943 | 4.677 | (0.266) |
| | Housing & Assets | 16.149 | 15.426 | (0.723) |
| | Chief Executive | 2.748 | 2.429 | (0.319) |
| | Central & Corporate Finance | 24.147 | 24.002 | (0.145) |
| | Total | 285.986 | 285.615 | (0.372) |
| 1.03 | The reasons for the favourable net movement of £0.102m from the previous month are shown in Appendix 1. The reasons for the overall projected variances are summarised within Appendix 2 showing the detail of all variances over £0.050m and a summary of minor variances for each portfolio. Within the projected underspend position of £0.372m, there are COVID-19 related cost pressures and income shortfalls totalling £1.268m which are shown in a separate column in Appendix 2 (cost savings of £0.175m, cost pressures of £0.343m and income shortfalls of £1.100m). We will continue to look at legitimate funding opportunities from the Welsh Government Hardship Fund which if confirmed will have a positive impact on the overall position. | | | |
| | Significant Movement from Mo | onth 8 | | |
| 1.04 | Social Services £0.200m | | | |
| | Due to a misinterpretation of the Regulations a number of service the estimated value required to b £0.750m-£0.800m. However, thi Direct Payment funds which are | users have b be reimbursed is is partly mit | een incorrectly being in the re igated by an in | charged with gion of crease in |

Direct Payment Contract (£0.200m). In addition, there is a further positive movement following confirmation of further Welsh Government Hardship funding claimed to support the Council's in-house care provision (£0.360m-£0.400m) leaving a projected month on month movement of up to £0.200m.

Increased care service costs in Mental Health totaling $\pounds 0.075m$ are mitigated by the delay in opening of Plas yr Ywen extra care facility ($\pounds 0.039m$) and additional funding contributing to a care package in Disability Services for ($\pounds 0.035m$).

Out of County Placements £0.064m

The aggregate impact of new placements and changes of placements forecast to the end of the financial year.

Streetscene & Transportation (£0.310m)

There has been a reduction in costs for January and early February due to school closures as school transport providers have been reimbursed at 75% of contracted price as per Welsh Government guidance.(£0.205m).

There has been a reduction in the projected costs of risks associated with the pandemic following a review of costs and an updated position on the Hardship Claims agreed by Welsh Government (£0.254m).

The above are offset by additional workforce costs in Waste Services and additional security costs at the Council's Household Recycling Centres (£0.108m), together with minor variances across the portfolio of £0.041m.

Governance (£0.126m)

Part of the positive movement relates to an increase to the projected surplus on the Council Tax Collection Fund (£0.025m).

The Revenues Service have received a number of Administration Grant awards for resourcing and disseminating Welsh Government Emergency Business Grants (£0.045m). There has also been an increase in income from fines, over and above previously anticipated levels (£0.038m).

Education & Youth (£0.072m)

The positive movement is due to delays in recruitment within Schools Inclusion and Progression Service ($\pounds 0.027m$); further reduction of costs at non maintained settings payments ($\pounds 0.025m$); and other minor variances across the service ($\pounds 0.021m$).

Central & Corporate Finance £0.206m

Due to the rising level of outstanding debt across the Council due to the impact of the pandemic and the current economic climate on business and service clients of the Council, a prudent approach has been adopted by increasing the overall bad debt provision by £0.250m. This is partly mitigated by other positive movements for the projected outturn on Apprentice Tax levy and Pensions Added Years contributions totaling (£0.044m).

| 1.05 | Key Financial Risks – Council Tax Income and Council Tax Reduction Scheme |
|------|---|
| | There have been significant impacts on Council Tax income and the Council Tax Reduction Scheme. |
| | The potential financial impact of these two areas is being reported separately due to 1) the difficulties in predicting the impacts of these risks and 2) the potential for these areas to be further supported by additional Welsh Government funding. An update on the latest position on each area is detailed below. |
| 1.06 | Council Tax Income |
| | As with all Councils the pandemic has significantly impacted on council tax collection. At this stage council tax income is 1.1% below target which equates to £1.1m. Income is expected to continue to recover now that recovery processes have resumed in full and when agreed payment deferrals are settled. Welsh Government have recently announced financial support of £22.6m across Wales as a contribution towards these potential losses. |
| 1.07 | Council Tax Reduction Scheme (CTRS) |
| | During the pandemic there has been a significant increase in demand with additional costs of £0.294m identified as at the second quarter. Welsh Government previously confirmed funding for the first two quarters totalling £0.147m and have also recently confirmed the final two quarters of the financial year will be supported by grant funding totalling £5.5m across Wales. |
| 1.08 | OPEN RISKS |
| | Members were made aware when setting the budget that there were a number of open risks that would need to be kept under close review. An update on these is provided below. |
| 1.09 | Pay Award |
| | The Teachers Pay Award which is effective from September 2020 has been set at 3.1% and the financial impact of this for 2020/21 is estimated to be £0.535m. Welsh Government have previously announced grant funding of £0.200m to part fund this increase. The remainder will need to be met from Schools delegated budgets. |
| 1.10 | Charging for Post 16 Transport |
| | The budget for 2020/21 provides for expected additional income of £0.449m based on the assumption that charging would be introduced from September 2020. This policy decision was reversed by Cabinet in May. |

| | The developing financial solution through effective partnership working with Coleg Cambria will assist with mitigating the financial risk for 2020/21. An agreement has been reached with the college that a level of the anticipated value of the journeys would be reimbursed to the Portfolio and that is now reflected in the projected outturn. |
|------|---|
| 1.11 | Out of County Placements |
| | Additional funding of £2.7m was included in the budget for 2020/21 to address the historic significant increase in demand. At this stage, based on current activity there is an overall net projected overspend of £0.631m (underspend of £0.156m within Education together with an overspend of £0.787m within Children's Services). The impact of this increase in demand will need to be considered as part of the budget considerations for 2021/22. |
| 1.12 | NEW EMERGING RISKS |
| | Free School Meals (FSM) |
| | Schools have a delegated budget for free school meals which is based on the number of pupils eligible. The budget for $2020/21$ is £1.256m. Following the closure of schools in March, the Council made direct payments to families and there was a marked increase in the number of claims. Based on current free school meal claims and making projections for a range of take-up percentages in the remainder of the year, it is estimated that the budget could overspend by between £0.222m and £0.344m. |
| 1.13 | Severe Weather / Flood Risks |
| | The recent severe weather in January has impacted a number of services across the Council. As a result, there are likely to be significant costs being incurred, having both Revenue and Capital implications. |
| | Welsh Government have confirmed that the Emergency Financial Assistance Scheme (EFAS) threshold will not apply for the costs incurred. |
| | Welsh Government have advised with regard to revenue and capital funding which indicates that costs can be claimed for between 85% and 100% of expenditure incurred, subject to further confirmation. Costs at this stage are estimated to be in the region of £0.900m. |
| 1.14 | Achievement of Planned In-Year Efficiencies |
| | The 2020/21 budget contains £5.206m of specific efficiencies which are being tracked and monitored. The Council aims to achieve a 95% rate in 2020/21 as reflected in the MTFS KPI's. |
| | The current assessment of the efficiencies to be achieved in 2020/21 shows that £5.357m or 100% of the efficiencies will be achieved, with an over recovery of £0.151m on Discretionary Transport Review – Post 16 Transport. |
| · | · |

| | Further details on the current status | | | | |
|------|---|--------------------|------------------------------|--------------------|------|
| | Appendix 3 with the overall impact i | | | for 2021/22 | |
| | being reviewed as part of the ongoing work on the MTFS. | | | | |
| 1.15 | Reserves and Balances | | | | |
| | | | | | |
| | Un-earmarked Reserves | | | | |
| | | | | | |
| | The level of Council Fund Continge | ncy Reserve | e brought for | ward into | |
| | 2020/21 was £2.370m as detailed in | n the 2019/2 | 0 outturn rep | port. This is | the |
| | amount available for general purpos | ses following | the set-asio | de of £3.0m | for |
| | Emergency Funding. | | | | |
| | | | | | |
| 1.16 | Taking into account the above and, | the current | projected un | derspend a | t |
| | this stage, and previously agreed a | | | | |
| | Contingency Reserve at 31 March 2 | 2021 is proje | cted to be £ | 1.787m as | |
| | detailed in Appendix 4. | | | | |
| | This assumes that the projected un | derspend of | £0.372m inc | creases the | |
| | overall Reserve. | | | | |
| | | | | | |
| | The £3m emergency ring-fenced fu | nd would ha | ve an amou | nt of £2.377 | 'n |
| | remaining after allowing for currentl | | | | |
| | there are a number of holding items | | | | |
| | considered by the Grants Panel. Th | | | | |
| | amount remaining will be in the range | ge £1.5m to | £2m. | | |
| | | | | | |
| 1.17 | A review of the Earmarked Balance | | • | | |
| | are challenged and some identified | 0 | er required, | which can t | then |
| | be returned to the Contingency Res | serve. | | | |
| 1.18 | Earmarked Reserves | | | | |
| 1.10 | Lannarkeu Keserves | | | | |
| | The table below gives a summary o | f earmarked | reserves as | at 1 April 2 | 020 |
| | and provides an estimate of project | | | | |
| | financial year. | | | | |
| | , | | | | |
| | Council Fund Earmarked Reserves 2020/ | 21 | | | |
| | Monitoring Summary Month 9 | | | | |
| | Reserve Type | Balance as | Balance as at | | |
| | | at 01/04/20 | Month 9 | at 31/03/21 | |
| | | | | | |
| | | | | | |
| | Service Balances | 1,614,705 | 1,139,498 | 1,219,850 | |
| | | | | | |
| | Specific Service Balances | 213,991 | 213,991 | 189,670 | |
| | Single Status/Equal Pay | 1,120,944 | | 729,615 | |
| | Investment in Organisational Change | 1,693,937 | | 1,355,815 | |
| 1 | | 122 022 | 132,822 | 132,822 | |
| | Benefits Equalisation | 132,822 | | | |
| | County Elections | 211,990 | 211,990 | 211,990 | |
| | County Elections Local Development Plan (LDP) | 211,990 180,000 | 211,990 180,000 | 211,990 180,000 | |
| | County Elections | 211,990 | 211,990 180,000 82,648 | 211,990 | |

| | Design Fees | 200,000 | 200,000 | 0 | |
|------|--|--|---|---|------------------------------|
| | Winter Maintenance | 250,000 | 250,000 | 250,000 | |
| | Car Parking | 45,403 | 45,403 | 45,403 | |
| | Insurance Reserves | 2,203,010 | 2,203,010 | 2,503,010 | |
| | Cash Receipting Review | 3,181 | 3,181 | 3,181 | |
| | Flintshire Trainees | 524,106 | 524,106 | 524,106 | |
| | Rent Income Shortfall | 30,979 | 30,979 | 30,979 | |
| | Customer Service Strategy | 22,468 | 22,468 | 22,468 | |
| | Capita One | 18,827 | 18,827 | 0 | |
| | Supervision Fees | 48,798 | 48,798 | 48,798 | |
| | LMS Curriculum | 420,896 | 431,106 | 338,531 | |
| | Organisational Change/ADM | 33,500 | 33,500 | 0 | |
| | Carbon Reduction | 25,221 | 25,221 | 25,221 | |
| | Employment Claims | 107,998 | 103,613 | 103,613 | |
| | Property Claims | 36,363 | 20,763 | 20,763 | |
| | Community Benefit Fund NWRWTP | 64,727 | 64,727 | 64,727 | |
| | Total B823 Balances | 7,678,801 | 7,645,640 | 6,803,517 | |
| | | 7,070,001 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0,000,017 | |
| | Schools Balances | 111,957 | 111,957 | 111,957 | |
| | Grants & Contributions | 3,887,337 | 3,337,553 | 3,255,187 | |
| | TOTAL | 12 202 700 | 12,234,648 | 11,390,511 | |
| | The projected level of school balance as we near the end of the financial | year. At thi | s stage how | vever, there | is a |
| | The projected level of school balanc | year. At thi s could fall i ols have ber | s stage how nto an over nefitted from | vever, there all net nega the notifica | is a tive tion |
| 1.19 | The projected level of school balance as we near the end of the financial significant risk that overall balances position. However, in the past scho of late in-year external grant fundir | year. At thi s could fall i ols have ber ng opportuni | s stage how nto an over nefitted from | vever, there all net nega the notifica | is a tive tion |
| 1.19 | The projected level of school balance as we near the end of the financial significant risk that overall balances position. However, in the past scho of late in-year external grant fundir impact on year end balances. | year. At thi s could fall i ols have ber ng opportuni | s stage how nto an over nefitted from | vever, there all net nega the notifica | is a tive tion |
| 1.19 | The projected level of school balance as we near the end of the financial significant risk that overall balances position. However, in the past scho of late in-year external grant fundir impact on year end balances. Request for Carry Forward of Fur | year. At thi s could fall i ols have ber ng opportuni nding Referral Uni September 20 n 2020/21 ar t additional 1 o lead on cu | s stage how nto an over- nefitted from ties which w 221. The se ad approval FLRs (Teach rriculum dev | vever, there all net nega the notifica would positive would on t ervice has a is sought to ning and velopment | is a tive tion vely |

| | Streetscene & Transportation Due to the amount of late Welsh Government grant funding being made available to the Council, some of the spend that is normally allocated to the capital programme via a revenue contribution on the Highways Asset Management Plan works is now not required because of the need to maximise this grant funding (£0.150m) Approval is sought to carry forward this funding to be utilised in full on Highways schemes during 2021/22. |
|------|--|
| 1.20 | Housing Revenue Account |
| | The 2019/20 Outturn Report to Cabinet on 16 June 2020 showed an un- earmarked closing balance at the end of 2019/20 of £2.009m and a closing balance of earmarked reserves of £0.437m. |
| 1.21 | The 2020/21 budget for the HRA is £36.672m which includes a movement of £0.164m to reserves. |
| 1.22 | The monitoring for the HRA is projecting in year expenditure to be £1.641m lower than budget and a closing un-earmarked balance as at 31 March 2021 of £3.650m, which at 10.48% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%. Appendix 5 attached refers. |
| 1.23 | Housing Revenue Account (£0.051m) |
| | Positive movement is in the main due to a reduction in court costs due to the suspension of action as a result of the pandemic (£0.030m); minor variances across the service (£0.021m). |
| 1.24 | The budget contribution towards capital expenditure (CERA) is £12.928m. |

| 2.00 | RESOURCE IMPLICATIONS |
|------|-------------------------------|
| 2.01 | As set out within the report. |

| 3.00 | IMPACT ASSESSMENT AND RISK MANAGEMENT |
|------|--|
| 3.01 | The financial impacts of the emergency as set out in the report are a combination of actual costs and losses to date and estimates of costs and losses for the future. There is the possibility that the estimates will change over time. The budget will be monitored closely and mitigation actions taken wherever possible. |

| 4.00 | CONSULTATIONS REQUIRED/CARRIED OUT |
|------|------------------------------------|
| 4.01 | None specific. |

| 5.00 | APPENDICES |
|------|---|
| 5.01 | Appendix 1: Council Fund – Movement in Variances from Month 8 Appendix 2: Council Fund – Budget Variances Appendix 3: Council Fund – Programme of Efficiencies Appendix 4: Council Fund – Movement on Un-earmarked Reserves Appendix 5: Housing Revenue Account Variances |

| 6.00 | LIST OF ACCESSIBLE BACKGROUND DOCUMENTS |
|------|---|
| 6.01 | Various budget records. |

| 7.00 | CONTACT OFFICER DETAILS | | | | | | | | |
|------|-------------------------|--------------------------------|--|--|--|--|--|--|--|
| 7.01 | Contact Officer: | Dave Ledsham | | | | | | | |
| | | Strategic Finance Manager | | | | | | | |
| | Telephone: | 01352 704503 | | | | | | | |
| | E-mail: | dave.ledsham@flintshire.gov.uk | | | | | | | |
| | | | | | | | | | |

| 8.00 | GLOSSARY OF TERMS |
|------|--|
| 8.01 | Budget: a statement expressing the Council's policies and service levels in financial terms for a particular financial year. In its broadest sense it includes both the revenue budget and capital programme and any authorised amendments to them. |
| | Council Fund: the fund to which all the Council's revenue expenditure is charged. |
| | Financial Year: the period of twelve months commencing on 1 April. |
| | Housing Revenue Account: the Housing Revenue Account (HRA) is a local authority account showing current income and expenditure on housing services related to its own housing stock. The account is separate from the Council Fund and trading accounts and is funded primarily from rents and government subsidy. |
| | Intermediate Care Fund: Funding provided by Welsh Government to encourage integrated working between local authorities, health and housing. |
| | Projected Outturn: projection of the expenditure to the end of the financial year, made on the basis of actual expenditure incurred to date. |
| | Reserves: these are balances in hand that have accumulated over previous years and are held for defined (earmarked reserves) and general (general reserves) purposes. Councils are required to regularly review the |

level and purpose of their reserves and to take account of the advice of the Chief Finance Officer.

Revenue: a term used to describe the day-to-day costs of running Council services and income deriving from those services. It also includes charges for the repayment of debt, including interest, and may include direct financing of capital expenditure.

Variance: difference between latest budget and actual income or expenditure. Can be to date if reflecting the current or most up to date position or projected, for example projected to the end of the month or financial year.

Virement: the transfer of budget provision from one budget head to another. Virement decisions apply to both revenue and capital expenditure heads, and between expenditure and income, and may include transfers from contingency provisions. Virements may not however be approved between capital and revenue budget heads.

| Service | Movement between Periods (£m) | Narrative for Movement between Periods greater than £0.025m |
|--|-------------------------------------|---|
| Social Services | | |
| Older People Resources & Regulated Services | -0.039 | This variance is due to the delay in opening of the Plas Yr Ywen |
| Minor Variances | 0.015 | extra care facility. |
| Adults of Working Age | 0.010 | |
| Resources & Regulated Services | 0.025 | This is due to increased care service costs within Disability Services. |
| Disability Services | -0.035 | The favourable variance is due to additional funding identified to contribute to a care package. |
| Residential Placements | 0.074 | This is due to increased care service costs within Mental Health services. |
| Minor Variances | -0.008 | |
| Safeguarding & Commissioning Charging Policy income | 0.544 | It has been identified that there have been a number of service users who have been overcharged due to a missinterpretation of complex financial assessment rules. This dates back a number of years and the variance is the estimated amount to be reimbursed to the service users. This amount has been offset by an estimated recoupment of Direct Payments |
| Impact of Covid-19 | -0.360 | This is hardship funding received from Welsh Government to support the Councils in-house care provision. Most additional costs due to COVID-19 are staff costs, which have been reported within their respective services. |
| Minor Variances | -0.016 | |
| Total Social Services (excl Out of County) | 0.200 | |
| Out of County | | |
| Children's Services | | Mainly due to new placements |
| Education & Youth Total Out of County | -0.025 | Reduced costs for some recent new placements due to delayed start dates due to COVID-19 |
| | 0.004 | |
| Inclusion & Progression | -0.027 | Movement of £0.026m in month 9 as a result from delays in recruitment |
| Integrated Youth Provision | -0.020 | |
| School Improvement Systems Business Change & Support | -0.025 | At month 9 Non-maintained settings payments are projected lower than previously anticipated |
| School Planning & Provision | 0.008 | |
| Minor Variances | -0.021 | |
| Total Education & Youth | -0.072 | |
| Schools | 0.000 | |
| | 0.000 | |
| Streetscene & Transportation | | |
| Service Delivery | 0.130 | Additional staffing costs totalling £0.060m due to pay arrears for charge hand roles. £0.048m relating to HRC additional security costs which are deemed to be not eligible to claim from the WG Hardship Claim. Other minor variances totalling £0.022m. |
| Highways Network | 0.021 | Minor Variances across the service |
| Transportation | -0.205 | Impact of 75% payable to School Transport providers from January due to school closures into February and reflects the projected 25% saving. |
| Regulatory Services | -0.003 | Minor Variances |
| Impact of Covid-19 | -0.254 | Reduction in Covid-19 risks following a review of costs and risks, together with an updated position on the proposed Hardship claims to Welsh Government, including Car Parks. |
| Other Minor Variances | 0.000 | |
| Total Streetscene & Transportation | -0.310 | |
| Planning, Environment & Economy | | |

| Development | -0.037 | Higher than anticipated Planning Fees/ Land Charges income |
|---|--------|--|
| Regeneration | -0.016 | received during December A further Admin Management Fee for Welsh Government |
| Minor Variances | 0.007 | COVID Business Restrictions Fund |
| Total Planning & Environment | -0.046 | |
| | -0.040 | |
| People & Resources | | |
| HR & OD | -0.009 | |
| Corporate Finance | -0.006 | |
| Total People & Resources | -0.015 | |
| Governance | | |
| Revenues | -0.126 | At Period 09 the movement is due to an early indication of a potential surplus on the Council Tax Fund increased by £0.025m; underspends calculated on the Welsh Government Admin Grants for Covid Funding £0.045m; review of Income expected from Fines £0.038m |
| Minor Variances | -0.026 | |
| Total Governance | -0.152 | |
| | | |
| Strategic Programmes | | |
| Public Libraries & Arts, Culture & Events | 0.044 | |
| Minor Variances | 0.041 | Extension of the Income Strategy Post £0.029m, minor variances across the service |
| Total Strategic Programmes | 0.041 | |
| | | |
| Housing & Assets | 0.040 | |
| Housing Solutions Impact of Covid-19 | 0.040 | Claims from WG COVID-19 Hardship fund Claims from WG COVID-19 Hardship fund |
| Minor Variances | -0.040 | Claims from WG COVID-19 Hardship lund |
| Total Housing & Assets | -0.005 | |
| | -0.005 | |
| Chief Executive's | -0.012 | |
| Impact of Covid-19 | 0.000 | |
| | | |
| Central & Corporate Finance | 0.206 | Favourable movement of (£0.044m) is due to revised outturn projections for Apprentice Tax Levy costs to March, 2021 and Pension Recharges Added years. Due to the rising level of outstanding debt within the Council due to the impact of COVID- 19 on business and service clients of the Council, a prudent approach has been adopted by increasing the bad debt provision by £0.250m across the Council. |
| Impact of Covid-19 | 0.000 | |
| | | |
| Grand Total | -0.101 | |

| Service | Approved Budget | Projected Outturn | Annual Variance | Impact of Covid-19 | Last Month Variance (£m) | Cause of Major Variances greater than £0.050m | Action Required |
|--------------------------------|--------------------|----------------------|--------------------|-----------------------|--------------------------------|--|-----------------|
| Social Services | (£m) | (£m) | (£m) | (£m) | | | |
| | - | | | | - | | |
| Older People Localities | 19.218 | 18.656 | -0.563 | | -0.579 | The net cost of residential care is £0.488m underspent. This includes the cost of residential care placements net of income recieved such as property charges and contributions from health. There is a decline in the demand for residential care placements due to Covid 19. Day care is £0.058m under budget, this service is currently closed and will be reopened only when it is safe to do so. Domicilliary and Direct Payments are reporting a combined overspend of £0.215m and are projected based on recent levels of care provision. The Localities Team staff budget is underspending by £0.161m due to a number of staff not yet on top of scale, some temporary reduced hours and in-year savings on travel costs. The minor adaptations budget is £0.058m underspend on service level agreements paid to the third sector of £0.008m. | |
| Resources & Regulated Services | 8.027 | 7.689 | -0.337 | | -0.298 | The Councils in-house care provision is reporting an underspend of £0.337m. Day care is reporting an overspend of £0.003m, day centres are currently closed and assumed to be so until it is safe to reopen. The day centre staff are deployed to residential care to assist in delivering care, however the staff costs are still recorded against the day-care budget. Homecare is underspent by £0.018m. Staff costs are incurred as a result of the amount of homecare delivered and projected forward based on estimated activity. Residential care is overspent by £0.007m due to a number of small variances. Extra care is underspending by £0.330m. Plas Yr Ywern in Holywell has not yet opened an a full compliment of staff is yet to be recruited. Care staff already recruited to Plas Yr Ywern are currently redeployed to alternate in-house care services and this has meant significant costs due to Covid 19 have been avoided. It is anticipated that Plas Yr Ywern will open in March 2021. | |
| Minor Variances | 1.228 | 1.197 | -0.031 | | -0.030 | | |
| Adults of Working Age | | | | | | | |
| Administrative Support | 0.328 | 0.255 | -0.073 | | -0.081 | Not all staff are currently paid at top of grade and there are also some staff seconded from this service. There have also been in-year savings on staff travel costs. | |

| Service | Approved | Projected | Annual | Impact of | Last Month | Cause of Major Variances greater than £0.050m | Action Required |
|--|----------|-----------|----------|-----------|------------|---|-----------------|
| | Budget | Outturn | Variance | Covid-19 | Variance | | |
| | (£m) | (£m) | (£m) | (£m) | (£m) | | |
| Residential Placements | 1.297 | 2.090 | 0.793 | | 0.720 | This outturn is the cost of social care for people within the | |
| | | | | | | Mental Health service. These costs include nursing and | |
| | | | | | | residential care, domiciliary care and Direct Payments. Care needs for individuals within this service vary over time, | |
| | | | | | | sometimes suddenly, and coresponding costs are subject to the | |
| | | | | | | same changes. | |
| Minor Variances | 29.581 | 29.281 | -0.300 | | -0.273 | | |
| Children's Services | | | | | | | |
| Family Placement | 2.621 | 2.786 | 0.165 | | 0.162 | The overspend is due to current demands on the service from | |
| | | | | | | the number of fostering placements, which in some instances | |
| | | | | | | avoid making an Out of County placement which would be more expensive. The main pressure areas are payments for foster | |
| | | | | | | carers, foster agencies and special guardianship payments. | |
| | | | | | | carers, ioster agencies and special guardianship payments. | |
| Legal & Third Party | 0.225 | 0.540 | 0.316 | | 0.321 | | |
| | | | | | | through the courts and the use of external legal professionals. | |
| | | | | | | Direct Payments have also increased in demand. | |
| Professional Support | 5.293 | 5.572 | 0.279 | | 0.283 | To support adequate levels of child protection, the established | |
| | 0.200 | 0.012 | 0.270 | | 0.200 | staffing structure needs to be at a sufficient level to meet | |
| | | | | | | mandatory safeguarding standards. Vacancies are therefore | |
| | | | | | | minimised and additional temporary posts are sometimes | |
| | | | | | | required. | |
| Minor Variances | 1.482 | 1.504 | 0.022 | | 0.017 | | |
| Safeguarding & Commissioning Charging Policy income | -3.060 | -2.595 | 0.465 | | 0.070 | A missinterpretation of complex financial assessment rules has | |
| Charging Policy Income | -3.060 | -2.595 | 0.405 | | -0.079 | been detected. This has resulted in a number of service users | |
| | | | | | | being overcharged over a number of years. The overspend is | |
| | | | | | | due to the cost to reimburse service users of any overcharges. | |
| | | | | | | This is being partially offset by an estimated recoupment of | |
| | | | | | | Direct Payments. | |
| Business Support Service | 1.224 | 1.162 | -0.062 | | -0.059 | This variance is on salaries and due to some staff not yet paid | |
| | | | | | | top of scale and some staff opting out of the pension scheme. | |
| Management & Support | -2.057 | -2.192 | -0.135 | | -0.130 | The underspend is due to not having to contribute to the | |
| | | | | | | Regional Collaboration unit in 2020/21. | |
| Impact of Covid-19 | 0.000 | -0.360 | -0.360 | | 0.000 | This underspend is due to hardship funding received from | |
| | | | | | | Welsh Government to support the Councils in-house care | |
| | | | | | | provision for homecare, residential care and supported living. | |
| | | | | | | Most additional costs incurred due to Covid are staff costs | |
| | | | | | | which have already been reported within their respective services areas. | |
| Minor Variances | 3.058 | 3.042 | -0.016 | | -0.008 | <u></u> | |
| Total Social Services (excl Out of County) | 68.465 | 68.629 | 0.164 | -0.000 | -0.036 | | |
| | | | | | | | |

| Service | Approved Budget | Projected Outturn | Annual Variance | Impact of Covid-19 | Last Month Variance (£m) | Cause of Major Variances greater than £0.050m | Action Required |
|------------------------------|--------------------|----------------------|--------------------|-----------------------|--------------------------------|--|--|
| | (£m) | (£m) | (£m) | (£m) | | | |
| Out of County | | | | | | | |
| Children's Services | 7.437 | 8.223 | 0.787 | | | The pressure reflects the current cohort of placements with significant numbers of new placements in recent months together with a number of placement changes at higher cost due to breakdowns of placements | Continue to robustly challenge placement proposals presented to the Out of County panel and explore opportunities for cost reductions across the whole of the current cohort. |
| Education & Youth | 4.504 | 4.348 | -0.156 | | -0.131 | The projected underspend reflects the current cohort of Education placements with demand for new placements still being maintained | Continue to robustly challenge placement proposals presented to the Out of County panel and explore opportunities for cost reductions across the whole of the current cohort. |
| Total Out of County | 11.940 | 12.571 | 0.631 | 0.000 | 0.566 | | |
| | | | | | | | |
| Education & Youth | | | | | | | |
| Integrated Youth Provision | 1.347 | 1.099 | -0.248 | -0.135 | -0.228 | Includes a projected underspend of -£0.135 on Youth Centres due to closures arising from COVID-19 safety measures producing savings on building cleaning and some relief staffing costs. Also includes a total saving of -£0.111m on the Youth Justice Service mainly due to a delay in recruitment to a new post and savings on equipment purchase and training. | |
| School Improvement Systems | 1.709 | 1.504 | -0.205 | | | Savings arising from the challenge of non-essential spend. Early Entitlement savings due to demography and reduced number of settings requiring funding. COVID-19 has caused a significant reduction of non-maintained settings requiring funding. | |
| School Planning & Provision | 0.676 | 0.618 | -0.058 | | | Mainly a saving against the provision for third party/public liability insurance claims | |
| Minor Variances | 5.038 | 4.953 | -0.086 | | -0.051 | | |
| Total Education & Youth | 8.770 | 8.174 | -0.596 | -0.135 | -0.524 | | |
| | | | | | | | |
| Schools | 98.728 | 98.728 | 0.000 | | 0.000 | | |
| Streetscene & Transportation | | | | | | | |

| Service | Approved Budget (£m) | Projected Outturn (£m) | Annual Variance (£m) | Impact of Covid-19 (£m) | Last Month Variance (£m) | Cause of Major Variances greater than £0.050m | Action Required |
|---------------------|----------------------------|------------------------------|----------------------------|-------------------------------|--------------------------------|--|-----------------|
| Service Delivery | 8.911 | 9.271 | 0.360 | | 0.230 | The service has incurred additional revenue pressures from responding to and resolving previously reported security measures and remedial actions following vandalism at the Household Recycling Centres. This matter was widely reported during 2019-20 and has not abated. The monthly costs are now running at over £0.006m per month, mainly due to the introduction of a night time presence on the sites. This has resulted in a forecast pressure in the sum of £0.072m for the year. Further impacts for hire of transport, additional stores recharges and HRC site costs are reflected at Month 9. | |
| Highways Network | 7.764 | 7.724 | -0.040 | | | Following a stringent review of fuel costs and advice from market advisors, the fuel cost forecast for fleet vehicles has been reduced accordingly. In addition, updated projections on a number of services across Highways Network has resulted in reduced commitments. | |
| Transportation | 9.366 | 8.915 | -0.452 | | | Operators have been supported during school closures by receiving 75% of their contracted values, in addition a number of routes have been re-procured to reflect current arrangements for operation in the new school year. The forecast position for this service has now been clarified and accommodates both matters. It should be noted however that this improvement will only impact during 2020-21 and the underlying impact of the current circumstances. There are also risks around this position in that the updated forecast is based on the assumption that Colleges will honour their agreement to support Post 16 transport in the sum of £0.600m. However, if this income is not realised in full, the position will be impacted accordingly. Impact of 75% payable to School Transport providers from January due to school closures into February and reflects the projected 25% saving has been recognised at Month 9. | |
| Regulatory Services | 4.609 | 4.815 | 0.206 | | | This service has experienced a downturn in the levels of income generated by sales of Electricity and this is currently anticipated to reach a level of some £0.120m during the year. There has also been a downturn in the rebate for co-mingled waste due to a considerable drop in the value of approximately £70-£80 per ton. The variance reflects the projected loss of car park income in Quarter 2 and 3 following amendments to WG Income Loss Funding elgibility criteria, with further car park income loss risks shown under the COVID-19 variances. | |

| Budget (£m) Impact of Covid-19 0.000 Modern Covid-19 0.000 Holding Accounts 0.000 Total Streetscene & Transportation 30.650 Planning, Environment & Economy 0.023 Development 0.023 Regeneration 0.511 | Outturn (£m) | Variance | | | Cause of Major Variances greater than £0.050m | Action Required |
|--|-----------------|----------|----------|----------|--|--------------------------------------|
| Impact of Covid-19 0.000 Holding Accounts 0.000 Total Streetscene & Transportation 30.650 Planning, Environment & Economy 0.023 Development 0.023 | | Variance | Covid-19 | Variance | | |
| Impact of Covid-19 0.000 Holding Accounts 0.000 Total Streetscene & Transportation 30.650 Planning, Environment & Economy 0.023 Development 0.023 | | (£m) | (£m) | (£m) | | |
| Total Streetscene & Transportation 30.650 Planning, Environment & Economy 0.023 Development 0.023 | 0.721 | 0.721 | 0.721 | 0.975 | Following a full reconciliation and review of Streetscene expenditure and income loss relating to the Coronavirus Pandemic, all relevant details have now been consolidated to one code. This has been done in order to facilitate enhanced reporting and monitoring of the impact. All risks identified are now recorded in this forecast and at month 9 they include; £0.450m car parking income loss, £0.099m in relation to potential PCN and FPN revenues, £0.040m in relation to additional vehicles and fuel and £0.075m in relation to additional private contractors and plant hire. A level of additional disposal expenditure as a result of increased kerbside waste collections due to people working and remaining at or close to home up to October totalling £0.133m was approved by WG. A further £0.057m for the November to March period is now reflected in the Month 9 variance position. | part of the COVID claim; the balance |
| Planning, Environment & Economy Development 0.023 | 0.000 | 0.000 | | 0.000 | | |
| Development 0.023 | 31.446 | 0.796 | 0.721 | 1.106 | | -0.310 |
| Development 0.023 | | | | | | |
| | | | | | | |
| Regeneration 0.511 | 0.175 | 0.153 | 0.228 | | Pressure within the Building Control service is due in the main, to delays sourcing core materials meaning that the construction industry is operating at a low level of capacity. This results in a projected reduced Building Control fee income. The current economic conditions are having an adverse effect on the Planning Applications, the projection is dependant on the number and value of applications received, resulting in a changeable outturn to ensure an accurate reflection. The overall variance is mitigated by the Fee Increase for planning and related applications of approx 20% that came into effect August 2020 | |
| | 0.559 | 0.048 | | 0.064 | There has been a significant impact on income levels following the closure of the markets in the first half of the financial year. Market rents remain suspended as a result of the ongoing pandemic. The overspend has been mitigated in part due to the receipt of a proportion of Welsh Government Admin Grants for COVID funding for business Grants | |
| Impact of Covid-19 0.000 | 0.000 | 0.000 | 0.044 | 0.000 | | |
| Minor Variances 5.228 | 5.337 | 0.109 | | 0.102 | | |
| Total Planning & Environment 5.762 | 6.071 | 0.310 | 0.272 | 0.356 | | |
| People & Resources | | | | | | |

| Service | Approved | Projected | Annual | Impact of | Last Month | Cause of Major Variances greater than £0.050m | Action Required |
|--|----------|-----------|----------|-----------|------------|---|-----------------|
| | Budget | Outturn | Variance | Covid-19 | Variance | | |
| | (£m) | (£m) | (£m) | (£m) | (£m) | | |
| HR & OD | 2.398 | 2.299 | -0.098 | (£111) | -0.090 | Favourable variance due to the agreed recharge for overheads | |
| | 2.000 | 2.200 | 0.000 | | 0.000 | claimed for the TTP project for hosting the service on behalf of | |
| | | | | | | the region | |
| Corporate Finance | 2.094 | 2.051 | -0.043 | | -0.036 | | |
| Total People & Resources | 4.491 | 4.350 | -0.141 | 0.000 | -0.126 | | |
| Governance | | | | | | | |
| Legal Services | 0.736 | 0.893 | 0.157 | | 0.161 | Overspend as a result of employing locums covering absence to ensure continuing client service delivery in the area of child protection £0.193m. Historical efficiency target that was dependant on demand reduction in another service that has not occurred, thereby preventing the consequent achievement of the efficiency £0.091m. Total overspend is mitigated by vacant | |
| | | | | | | posts, expected fee income and commitment challenge across the service. | |
| Democratic Services | 2.098 | 2.018 | -0.080 | 0.004 | -0.074 | Favourable variance following reduced take up of Members Allowances £0.024m, saving from non requirement to resource Electoral Canvassers £0.022m Commtment challenge and minor variances across the service. | |
| ICT | 4.445 | 4.394 | -0.051 | | -0.038 | Minor variances across the service each less than £0.025m | |
| Revenues | 0.037 | -0.035 | -0.071 | 0.293 | 0.055 | Favourable variance at Month 9 following review of Council Tax Collection Fund potential suplus, committed spend against Welsh Governmant Admin Grants received for COVID business grants; potential fee income for fines anticipated by March, 2021 | |
| Impact of Covid-19 | 0.000 | -0.000 | -0.000 | 0.030 | -0.000 | | |
| Minor Variances | 1.878 | 1.842 | -0.036 | - | -0.032 | | |
| Total Governance | 9.193 | 9.112 | -0.081 | 0.327 | 0.071 | | |
| Strategic Programmes | | | | | | | |
| Minor Variances | 4.943 | 4.677 | -0.266 | - | -0.307 | | |
| Total Strategic Programmes | 4.943 | 4.677 | -0.266 | 0.000 | -0.307 | | |
| Heusing & Accests | | | | | | | |
| Housing & Assets Enterprise Centres | -0.217 | -0.109 | 0.107 | | 0.109 | Pressure due to loss of income in respect of void units | |
| Property Asset And Development | 0.444 | 0.368 | -0.076 | | | Mainly staffing cost savings pending completion of restructure | |
| Caretaking & Security | 0.262 | 0.201 | -0.062 | | -0.061 | Mainly staffing cost savings due to vacancies | |
| Centralised Costs | 3.353 | 2.409 | -0.943 | | -0.931 | Favourable variance of $\pounds(0.943)m$ for utilities. $\pounds(0.570)m$ NDR savings predominently due to the demolition of Phases 3&4 . $\pounds(0.228)m$ savings on electricity, $\pounds(0.085)m$ savings on gas, and $\pounds(0.059)m$ savings on water. | |

| Service | Approved | Projected | Annual | Impact of | | Cause of Major Variances greater than £0.050m | Action Required |
|-----------------------------|----------|-----------|----------|-----------|----------|--|-----------------|
| | Budget | Outturn | Variance | Covid-19 | Variance | | |
| | (£m) | (£m) | (£m) | (£m) | (£m) | | |
| Benefits | 11.665 | 11.839 | 0.174 | 0.119 | 0.173 | Potential net pressure of up to £0.750m on the Council Tax reduction scheme due to additional take up arising from the | |
| | | | | | | COVID-19 pandemic impact on employment. This figure takes account of £0.147m of WG emergency funding support in | |
| | | | | | | respect of the April to September element of the overall pressure but the £0.750m is not included in the variance | |
| | | | | | | figures. Variance includes pressure of £0.119m on staffing costs due the additional demand caused by the COVID-19 pandemic and overpayments. | |
| Housing Solutions | 1.091 | 1.031 | -0.060 | | -0.100 | Savings on Bed and Breakfast accommodation due to managing demand through use of temporary accommodation | |
| Council Fund Housing | -0.324 | -0.202 | 0.122 | | 0.120 | Reduction of internal Housing Support grant allocation due to eligibility issues and pressure arising from new service contract for Carelink | |
| Impact of Covid-19 | 0.000 | -0.040 | -0.040 | -0.040 | 0.000 | | |
| Minor Variances | -0.126 | -0.071 | 0.055 | | 0.050 | | |
| Total Housing & Assets | 16.149 | 15.426 | -0.723 | 0.079 | -0.718 | | |
| Chief Executive's | 2.748 | 2.429 | -0.319 | 0.004 | -0.308 | Vacant Posts across the service; commitment challenge | |
| Central & Corporate Finance | 24.147 | 24.002 | -0.145 | | -0.351 | Over recovery of planned pension contributions recoupment against actuarial projections based on the level of contributions received to date and forecast to the end of the financial year. At | |
| | | | | | | Month 9 committed £0.250m against a revised Bad Debt Provision following re-evaluation of aged debt and the current economic climate and COVID conditions. | |
| Impact of Covid-19 | 0.000 | 0.000 | 0.000 | 0.000 | -0.000 | | |
| | | | | | | | |
| Grand Total | 285.986 | 285.615 | -0.372 | 1.268 | -0.270 | | |

| | 2020/21 Efficiencies Outturn Tra | cker - Master Mth 9 | | | | | |
|--|--|------------------------------------|-------------------|---------|-----------------------------|------------------------------------|---|
| | Efficiency Description | Accountable Officer | Efficiency Target | | (Under)/Over Achievement | Efficiency Open/Closed (O/C) | Confidence in Achievement of Efficiency - Based on (see below) R = High Assumption A = Medium Assumption G = Figures Confirmed |
| Portfolio | | | 2020/21 | 2020/21 | 2020/21 | | |
| | | | £m | £m | £m | | |
| Corporate | De la colora la colora de la co | Destal Destal la sec | | | | | |
| Employer Pension Contributions | Reduced requirement due to recovery | | 0.800 | 0.800 | 0.000 | С | G |
| Actuarial Review | Reduced contribution rate | All | 2.646 | 2.646 | 0.000 | С | G |
| Single Person Discount Review | One Off Efficiency | David Barnes | 0.300 | 0.300 | 0.000 | 0 | G |
| Total Corporate Services | | | 3.746 | 3.746 | 0.000 | - | |
| Social Services | | | | | | | |
| Reviewing Function | Reduction of Post | Neil Ayling | 0.025 | 0.000 | (0.025) | С | G |
| Supported Living | Reduction of Voids | Neil Ayling | 0.025 | 0.000 | (0.025) | С | G |
| Communications | Reduction in Mobile Hardware | Neil Ayling | 0.030 | 0.000 | (0.030) | С | G |
| Vacancy Management Saving | Approriate Vacancy Management | Neil Ayling | 0.030 | 0.070 | 0.040 | С | G |
| Strategic Use of Grant Funding | Core Funding Replacement Solution | Neil Ayling | 0.100 | 0.170 | 0.070 | С | G |
| Regional Collaboration Wrexham CBC | Reduction in Posts | Neil Ayling | 0.030 | 0.000 | (0.030) | С | G |
| Additional Social Services Grant | Social Services Grant | Neil Ayling | 0.426 | 0.426 | 0.000 | С | G |
| Total Social Services | | | 0.666 | 0.666 | 0.000 | | |
| Education & Youth | | | | | | | |
| Integrated Youth Provision | Youth Centres - Premises | Claire Homard | 0.014 | 0.014 | 0.000 | 0 | G |
| Total Education & Youth | | olario Homara - | 0.014 | 0.014 | 0.000 | T | |
| Streetscene & Transportation | | | | | | | |
| Discretionary Transport Review - Post 16 Transport | Joint with Education | Stephen O Jones | 0.449 | 0.600 | 0.151 | 0 | G |
| | Joint with Education | Stephen O Jones | 0.449 | 0.000 | 0.151 | 0 | G |
| Income from External Works | A delitional talks up of some ins | | | | | - | G |
| Garden Waste Charges | Additional take up of service | Stephen O Jones Stephen O Jones | 0.030 | 0.030 | 0.000 | 0 | G |
| NWRWTP Gate Fee Benefit Total Streetscene & Transportation | Utilisation of WG Grant funding | Stephen O Jones | 0.200 | 0.200 | 0.000 | 0 | 6 |
| | | | 0.689 | 0.840 | 0.151 | 7 | |
| Planning, Environment & Economy | | | | | | | |
| Countryside | Additional Tree Income | Tom Woodall | 0.010 | 0.010 | 0.000 | 0 | G |
| Countryside | Review of Spending | Tom Woodall | 0.017 | 0.017 | 0.000 | 0 | G |
| Review of Pest Control | Trading Standards Investigations and Community Safety | Sian Jones | 0.035 | 0.035 | 0.000 | 0 | G |
| Development Management | Increased Planning Fee Income | Mandy Lewis | 0.015 | 0.015 | 0.000 | 0 | G |
| Minerals & Waste | Adoption of new SLA with Partners | Gary Nancarrow | 0.005 | 0.005 | 0.000 | õ | G |
| Portfolio Admin | Supplies and Services Review | Lynne Fensome | 0.005 | 0.005 | 0.000 | ŏ | Ğ |
| Regeneration | Bus Dev, Housing and Markets | Niall Waller | 0.004 | 0.004 | 0.000 | ŏ | Ğ |
| Total Planning, Environment & Economy | | | 0.091 | 0.091 | 0.000 | | |
| Total 2020/21 Budget Efficiencies | | | 5.206 | 5.357 | 0.151 | | |
| Duuget Lineieneite | | | 5.200 | 5.557 | 0.101 | | |

| | % | £ |
|---|-----|-------|
| Total 2020/21 Budget Efficiencies | 100 | 5.206 |
| Total Projected 2020/21 Budget Efficiencies Underachieved | 3 | 0.151 |
| Total Projected 2020/21 Budget Efficiencies Achieved | 103 | 5.357 |
| | | |
| Total 2020/21 Budget Efficiencies (Less Previously agreed | | |
| Decisions) | 100 | 0.000 |
| Total Projected 2020/21 Budget Efficiencies Underachieved | 0 | 0.000 |
| Total Projected 2020/21 Budget Efficiencies Achieved | 0 | 0.000 |

Corporate Efficiencies Remaining from Previous Years

| Income Target Remaining | | | |
|--|----------------|--------|-------|
| | | £m | |
| Income Target Efficiency remaining from Previous Years | All Portfolios | -0.150 | |
| Pressure 2020/21 | | 0.100 | |
| Total Income Efficiency Remaining | | -0.050 | 0.050 |

Movements on Council Fund Unearmarked Reserves

| | £m | £m |
|--|---------|---------|
| Total Reserves as at 1 April 2020 | 11.025 | |
| Less - Base Level | (5.769) | |
| Total Reserves above base level available for delegation to Cabinet | | 5.256 |
| Less - amount approved for Childrens Services ' Front Door Pressures' | | (0.134) |
| Less - COVID-19 Emergency Funding Allocation* | | (2.886) |
| | | 0.070 |
| Plus Month 9 projected outturn | | 0.372 |
| Less - projected national pay award increase | | (0.821) |
| Total Contingency Reserve available for use | | 1.787 |

Budget Monitoring Report Housing Revenue Account Variances

| | | Revised Budget Projected Outturn | | | Cause of Major Variance | Action Required |
|---|----------|----------------------------------|---------|---------|--|-----------------|
| | (£m) | (£m) | (£m) | (£m) | | |
| Housing Revenue Account | | | | | | |
| Income | (36.676) | (36.477) | 0.200 | 0.210 | There is a pressure forecast of £0.200m. Of this £0.090m relates to loss of income voids which are currently running at 2.00% void rate compared to 1.75% in the Business Plan. £0.070m relates to garages, £0.068m relates to void water charges. Additional new build rental income projected at £0.054m. The remaining £0.026m is attributed to Minor Variances | |
| Capital Financing - Loan Charges | 9.027 | 7.916 | (1.111) | (1.111) | Reduction is spend on SHARP has reduced Prudential borrowing required. | |
| Estate Management | 1.846 | 1.634 | (0.212) | (0.174) | Additional expenditure of £0.061m is anticipated during the year in respect of the purchase of software. This is offset by salary efficiencies arising from vacancy savings and the pay award of £0.197m. There is also a saving of £0.030m relating to court costs as action has been suspended due to Covid. The remaining £0.046m is minor variances | |
| Landlord Service Costs | 1.434 | 1.378 | (0.056) | (0.041) | There is a saving of £0.044m which relates to servicing costs which are lower due to some Covid restrictions, and £0.012m of minor variances | |
| Repairs & Maintenance | 8.907 | 8.409 | (0.498) | (0.500) | | |
| Management & Support Services | 2.523 | 2.558 | 0.035 | 0.024 | There is a pressure projected of £0.035m of this £0.020m relates to salary savings. £0.011m relates to underspend on training due to Covid restrictions. There has been a increase in insurance costs of £0.084m£0.018m minor variances. | |
| Capital Expenditure From Revenue (CERA) | 12.928 | 12.928 | | | | |
| HRA Projects | (0.153) | (0.151) | 0.002 | 0.002 | | |
| Contribution To / (From) Reserves | 0.164 | 0.164 | | | | |
| Total Housing Revenue Account | 0.000 | (1.641) | (1.641) | (1.590) | | |